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Foresight is the executive leader's *super power*. It's the willingness and courage to imagine a cluster of future possibilities (most of which will never fully happen),...

to test current positions up against these possibilities – all with an end game to **better prepare the organization** for long-term, transformative change. ”



VIVIAN LEWIS

Associate Vice-President
and University Librarian
McMaster University

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**Associate Vice-President
and University Librarian
McMaster University**

Vivian Lewis has held the position of Associate Vice-President and University Librarian at McMaster University since 2013.

Vivian currently sits on the Board of Directors of the Canadian Research Knowledge Network (CRKN).

She is the Chair of the Association of Research Libraries' Diversity, Equity & Inclusion Committee and a member of the Professional Council of the International Federation of Library Associations.

She is a former President of the Canadian Association of Research Libraries (the voice of Canada's largest research libraries) and the former Chair of the Ontario Council of University Libraries.

Vivian is a frequent speaker on topics related to strategic planning (including scenario planning), assessment and workforce learning.

AGILITY IN THE 21ST CENTURY CONFERENCE

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- WEEK OF THE FUTURES -

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